

Letter of Appointment issued to Independent Directors on Appointment at the 38<sup>th</sup> AGM of the company as on 27.09.2014

Date [ • ]

To  
Independent Director  
Address

Dear Sir,

Sub – Your Appointment as the Independent Director of Kulkarni Power Tools Ltd.,

We are pleased to confirm that upon the recommendations of the Board, shareholders have approved your appointment as an Independent Director on the Board of the Company in the 38<sup>th</sup> Annual General Meeting of the shareholders held on 27<sup>th</sup> September, 2014.

This letter sets out the terms of your appointment as an Independent Director. Your relationship with company will be that of an office-holder and not the contract for employment in the Company.

#### **A) Preliminary**

Your appointment is subject to the following;

1. During your tenure as an Independent Director, you will have to submit a declaration at the beginning of the every Financial Year under Section 149(7) of the Companies Act, 2013 (“Act”) stating that you meet the criteria of Independence.
2. So long as you are an Independent Director of the Company, the number of companies in which you hold office as a Director or a Chairman or Committee member will not exceed the limit stipulated under the Act and the Listing Agreement.
3. So long as you are an Independent Director of the Company, you will ensure that you do not get disqualified to act as a Director pursuant to the provisions of Section 164 of the Act.
4. You will ensure compliance with other provisions of the Act and the Listing Agreement as applicable to you as an Independent Director.

#### **B) Term**

Your appointment is for a term of 5 years commencing from 27<sup>th</sup> September, 2014 upto 26<sup>th</sup> September, 2019.

### **C) Committees**

You have been appointed on the following Committees of the Board (As applicable to the respective Director):

- 1) (●) Committee - Chairman / Member
- 2)

### **D) Code of Conduct and Duties and Responsibilities**

1. You will abide by the KPT Code of Ethics and Business Principles Applicable to Non-Executive Directors and business principles to the extent applicable to an Independent Director of the Company as set out separately in **Annexure-1**.
2. You will abide by the guidelines of professional conduct, role, function and duties as an Independent Directors provided in Schedule IV of the Companies Act, 2013, as set out at **Annexure-2** hereto.
3. You will not hold office as a Director or any other office in a competing firm / entity.
4. You are expected to stay updated on how best to discharge your roles, responsibilities, and duties and liabilities, as an Independent Director of the Company under applicable law, including keeping abreast of current changes and trends in economic, political, social, financial, legal and corporate governance practices.
5. You are expected to :
  - i) Take decisions objectively and solely in the interest of the Company.
  - ii) Facilitate Company's adherence to high standards of ethics and corporate behavior;
  - iii) Guide the Board in monitoring the effectiveness of the Company's governance practices and to recommend changes, required if any;
  - iv) Guide the Board in monitoring and managing potential conflicts of interest of Management, Board Members and Stakeholder, including misuse of corporate assets and abuse in related party transactions;
  - v) Guide the Board in ensuring the integrity of the Company's accounting and finance reporting systems, including the independent audit, and that appropriate systems of control are in place, in particular, systems for risk management, financial and operations control, and compliance with the law and relevant standards.

### **E) Performance Evaluation**

Your reappointment or extension of term and your remuneration will be recommended by the Nomination and Remuneration Committee of the Board, pursuant to a performance evaluation carried out by the Board.

## **F) Remuneration**

As an Independent Director you shall be paid sitting fees for attending the meeting of the Board and the Committee of which you are as a member

Board - Rs.20,000/ meeting  
Committee - Rs.20,000 / meeting

You will be entitled to reimbursement of expenses incurred by you in connection with attending the Board meetings, Board Committee meetings, general meetings and in relation to the business of the Company towards hotel accommodation, travelling and other out-of-pocket expenses.

## **G) Training**

You will be entitled to the benefit of a training program to familiarize yourself with the business and affairs of the Company, growth plans, the peculiarities of the industry in which the Company operates, its goals and expectations and long term plan and objectives.

## **H) Miscellaneous**

You will have access to confidential information, whether or not the information is marked or designated as “confidential” or “proprietary” relating to the Company and its business including legal, financial, technical, commercial, marketing and business related records, data, documents, reports etc., client information, intellectual property rights (including trade secrets), (“**Confidential Information**”).

You shall use reasonable efforts to keep confidential and to not disclose to any third party, such Confidential Information.

If any Confidential Information is required to be disclosed by you in response to any summons or in connection with any litigation, or in order to comply with any applicable law, order, regulation or ruling, then any such disclosure should be, to the extent possible with the prior consent of the Board.

Please confirm your acceptance by signing, dating and returning a copy of this letter to the Company.

Yours faithfully,

For Kulkarni Power Tools Ltd.,

Dilip Kulkarni  
**EXECUTIVE DIRECTOR**

Agreed and Accepted  
(Insert name of Independent Director)

## ANNEXURE -1

### CODE OF ETHICS AND BUSINESS PRINCIPLES APPLICABLE TO NON-EXECUTIVE DIRECTORS

<b>CODE FOR INDEPENDENT DIRECTORS</b>
<b>SCHEDULE IV</b>
<b>I. GUIDELINES OF PROFESSIONAL CONDUCT:</b>
An Independent Director shall:
1) Uphold ethical standards of integrity and probity;
2) Act Objectively and constructively while exercising his duties;
3) Exercise his responsibilities in a bona fide manner in the interest of the company;
4) Devote sufficient time and attention to his professional obligations for informed and balanced decision making.
5) Not allow any extraneous considerations that will vitiate his exercise of objective independent judgment in the paramount interest of the company as a whole, while concurring in or dissenting from the collective judgment of the Board in its decision making;
6) Not abuse his position to the detriment of the company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage for any associated person;
7) Refrain from any action that would lead to loss of his independence;
8) Where circumstances arise which make an Independent director lose his independence, the independent director must immediately inform the Board accordingly;
9) Assist the company in implementing the best corporate governance practices.
<b>II. ROLES AND FUNCTIONS:</b>
The Independent Director shall:
1) Help in bringing an independent judgment to bear on the Board's deliberations especially on issue of strategy, performance, risk management, resources, key appointments and standards of conduct.
2) Bring an objective view in the evaluation of the performance, risk management, resources, key appointments and standards of conduct;
3) Scutinise the performance of management in meeting agreed goals and objectives and monitor the reporting of performances.
4) Satisfy themselves on the integrity of financial information and that financial controls and the systems of risk management are robust and defensible;
5) Safeguards the interests of all stakeholders, particularly the minority shareholders;
6) Balance the conflicting interest of the stakeholders;
7) Determine appropriate levels of remuneration of executive directors, key managerial personnel and senior management;
8) Moderate and arbitrate in the interest of the company as a whole, in situations of conflict between management and shareholder's interest.
<b>III. DUTIES:</b>
The independent directors shall—
1) Undertake appropriate induction and regularly update and refresh their skills, knowledge and familiarity with the company;
2) Seek appropriate clarification or amplification of information and, where necessary

take and follow appropriate professional advice and opinion of outside experts at the expense of the company;
3) Strive to attend all meetings of the Board of Directors and of the Board committees of which he is a member;
4) Participate constructively and actively in the committees of the Board in which they are chairpersons or members;
5) Strive to attend the general meetings of the company;
6) Where they have concerns about the running of the company or a proposed action, ensure that these are addressed by the Board and, to the extent that they are not resolved, insist that their concerns are recorded in the minutes of the Board meeting;
7) Keep themselves well informed about the company and the external environment in which it operates;
8) Not to unfairly obstruct the functioning of an otherwise proper Board or committee of the Board;
9) Pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure themselves that the same are in the interest of the company;
10) Ascertain and ensure that the company has an adequate and functional vigil mechanism and to ensure that the interests of a person who uses such mechanism are not prejudicially affected on account of such use;
11) Report concerns about unethical behavior, actual or suspected fraud or violation of the company's code of conduct or ethics policy;
12) Acting within his authority, assist in protecting the legitimate interests of the company, shareholders and its employees;
13) Not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law.
<b>IV. MANNER OF APPOINTMENT:</b>
1) Appointment process of independent directors shall be independent of the company management; while selecting independent directors the Board shall ensure that there is appropriate balance of skills, experience and knowledge in the Board so as to enable the Board to discharge its functions and duties effectively.
2) The appointment of independent director(s) of the company shall be approved at the meeting of the shareholders.
3) The explanatory statement attached to the notice of the meeting for approving the appointment of independent director shall include a statement that in the opinion of the Board, the independent director proposed to be appointed fulfils the conditions specified in the Act and the rules made thereunder and that the proposed director is independent of the management.
4) The appointment of independent directors shall be formalised through a letter of appointment, which shall set out :
<ul style="list-style-type: none"> <li>a) the term of appointment;</li> <li>b) the expectation of the Board from the appointed director; the Board-level committee(s) in which the director is expected to serve and its tasks;</li> <li>c) the fiduciary duties that come with such an appointment along with accompanying liabilities;</li> <li>d) provision for Directors and Officers (D and O) insurance, if any;</li> <li>e) the Code of Business Ethics that the company expects its directors and</li> </ul>

<p>employees to follow;</p> <p>f) the list of actions that a director should not do while functioning as such in the company; and</p> <p>g) the remuneration, mentioning periodic fees, reimbursement of expenses for participation in the Boards and other meetings and profit related commission, if any.</p>
<p>5) The terms and conditions of appointment of independent directors shall be open for inspection at the registered office of the company by any member during normal business hours.</p>
<p>6) The terms and conditions of appointment of independent directors shall also be posted on the company's website.</p>
<p><b>V. Re-appointment:</b></p>
<p>The re-appointment of independent director shall be on the basis of report of performance evaluation.</p>
<p><b>VI. Resignation or removal:</b></p>
<p>1) The resignation or removal of an independent director shall be in the same manner as is provided in sections 168 and 169 of the Act.</p>
<p>2) An independent director who resigns or is removed from the Board of the company shall be replaced by a new independent director within a period of not more than one hundred and eighty days from the date of such resignation or removal, as the case may be.</p>
<p>3) Where the company fulfils the requirement of independent directors in its Board even without filling the vacancy created by such resignation or removal, as the case may be, the requirement of replacement by a new independent director shall not apply.</p>
<p><b>VII. SEPARATE MEETINGS:</b></p>
<p>1) The independent directors of the company shall hold at least one meeting in a year, without the attendance of non-independent directors and members of management;</p>
<p>2) All the independent directors of the company shall strive to be present at such meeting;</p>
<p>3) The meeting shall:</p> <p>a) review the performance of non-independent directors and the Board as a whole;</p> <p>b) review the performance of the Chairperson of the company, taking into account the views of executive directors and non-executive directors;</p> <p>c) assess the quality, quantity and timeliness of flow of information between the company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.</p>
<p><b>VIII. EVALUATION MECHANISM:</b></p>
<p>1) The performance evaluation of independent directors shall be done by the entire Board of Directors, excluding the director being evaluated.</p>
<p>2) On the basis of the report of performance evaluation, it shall be determined whether to extend or continue the term of appointment of the independent director.</p>

## **ANNEXURE-2**

### **KULKARNI POWER TOOLS LTD.**

#### **Guidelines of professional conduct, Role, Function and Duties as an Independent Director (As provided in Schedule IV of the Companies Act, 2013)**

##### **Guidelines for Professional conduct:**

1. To uphold ethical standards of integrity and probity;
2. To act objectively and constructively while exercising your duties;
3. To exercise their responsibilities in a bona fide manner in the interest of the Company;
4. To devote sufficient time and attention towards your professional obligations for informed and balanced decision making;
5. To not allow any extraneous considerations that will vitiate their exercise of objective independent judgment in the paramount interest of the Company as a whole, while concurring in or dissenting from the collective judgment of the Board in its decision making;
6. To not abuse their position to the detriment of the Company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage for any associated person;
7. To refrain from any action that would lead to loss of their independence;
8. Where circumstances arise which make an independent director lose his independence, the independent director must immediately inform the Board accordingly;
9. To assist the Company in implementing the best corporate governance practices.

##### **Role and functions:**

1. Assist in bringing an independent judgment to bear on the Board's deliberations especially on issues of strategy, performance, risk management, resources, key appointments and standards of conduct.
2. Bring an objective view in the evolution of the performance of Board and management.
3. Scrutinize the performance of management in meeting agreed goals and objectives and monitor the reporting of performance.

4. Satisfy yourself on the integrity of financial information and that financial controls and systems of risk management are robust and defensible.
5. Safeguard the interest of all stakeholders, particularly the minority shareholders.
6. Balance the conflicting interest of the stakeholders.
7. Determine appropriate levels of remuneration of executive directors, key managerial personnel and senior management and have a prime role in appointing and where necessary recommend removal of executive directors, key managerial personnel and senior management.

**Duties:**

1. Moderate and arbitrate in the interest of the Company as a whole, in situations of conflict between management and shareholder's interest.
2. Undertake appropriate induction and regularly update and refresh your skills, knowledge and familiarity with the Company.
3. Seek appropriate clarification or amplification of information and, where necessary, take and follow appropriate professional advice and opinion of outside experts at the expense of the Company.
4. Strive to attend all meeting of the Board including a Separate meeting of the independent director and of the Board committees of which you are a member.
5. Participate constructively and actively in the committees of the Board in which you are chairperson or member.
6. Strive to attend the general meeting of the Company.
7. Where you have concerns about the running of the Company or a proposed action, ensure that these are addressed by the Board and, to the extent that they are not resolved, insist that your concerns are recorded in the minutes of the Board meeting.
8. Keep yourself will informed about the Company and the external environment in which it operates.
9. Not to unfairly obstruct the functioning of an otherwise proper Board or committees of the Board.
10. Pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure yourself that the same are in the interest of the Company.
11. Ascertain and ensure that the Company has an adequate and functional vigil mechanism are not prejudicially affected on account of such use.



12. Report concerns about unethical behavior, actual or suspected fraud or violation of the Company's code of conduct or ethics policy.
  13. Acting within your authority, assist in protecting the legitimate interest of the Company, shareholders and its employees.
  14. Not disclose confidential information, including commercial secrets, technologies, advertising and sale promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law.
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